From: Iglesias, Ariel

Sent: Monday, February 13, 2017 4:10 PM

To: Justin Oberst; Mark Green
Cc: Filippelli, John; Ruvo, Richard

Subject: RE: Background for John Filippelli Conference call

Justin and Mark,

Yes, it does answer my question.

Thank you,

Ariel

From: Justin Oberst [mailto:joberst@thehorinkogroup.org]

Sent: Monday, February 13, 2017 4:07 PMTo: Iglesias, Ariel < Iglesias. Ariel@epa.gov>Cc: Mark Green < mgreen@energyanswers.com>

Subject: Fwd: Background for John Filippelli Conference call

Does this response answer your question?

Begin forwarded message:

From: Mark Green < mgreen@energyanswers.com >

Date: February 13, 2017 at 4:02:11 PM EST

To: Justin Oberst < joberst@thehorinkogroup.org>

Subject: Re: Background for John Filippelli Conference call

Technical/managerial - yes, as in no lawyers will be on the call.

Mark J. Green Energy Answers Arecibo, LLC T: (518) 434-1227 (Albany, NY)

F: (518) 436-6343 C: (347) 351-5248

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From: Justin Oberst < <u>joberst@thehorinkogroup.org</u> > Sent: Monday, February 13, 2017 5:00 PM To: Mark Green Subject: Fwd: Background for John Filippelli Conference call			
Thoughts on how to respond?			
Begin forwarded message:			
From: "Iglesias, Ariel" < Date: February 13, 2017 at 3:56:55 PM EST To: Justin Oberst < joberst@thehorinkogroup.org Cc: "Filippelli, John" < Filippelli.John@epa.gov, "Ruvo, Richard" < Ruvo.Richard@epa.gov, Marianne Horinko < mhorinko@thehorinkogroup.org Subject: RE: Background for John Filippelli Conference call			
Justin,			
It looks like Wednesday 2/15 at 2:30PM works for us. We'll send you a confirmation and calling number tomorrow morning. Also, can you please confirm whether this would be a call with technical folks only.			
Thanks,			
Ariel			
From: Justin Oberst [mailto:joberst@thehorinkogroup.org] Sent: Monday, February 13, 2017 2:59 PM To: Iglesias, Ariel < Iglesias.Ariel@epa.gov > Cc: Filippelli, John < Filippelli.John@epa.gov >; Ruvo, Richard < Ruvo.Richard@epa.gov >; Marianne Horinko < mhorinko@thehorinkogroup.org > Subject: Re: Background for John Filippelli Conference call			
Ariel,			
Do you have availability on Wednesday between 1:30 and 3:00?			

Let me know,				
Justin				
On Feb 13, 2017, at 2:02 PM, Iglesias, Ariel < Iglesias. Ariel@epa.gov > wrote:				
Hi Justin,				
We're reviewing the information you sent. What would be your availability for Wednesday, February 15?				
Also, please note the correct email address for John above.				
Thank you,				
Ariel				
Ariel Iglesias, Deputy Director				
Clean Air and Sustainability Division				
U.S. EPA - Region 2				
290 Broadway - 25th Floor				
New York, NY 10007				

P: (212) 637-3315

From: Justin Oberst [mailto:joberst@thehorinkogroup.org] Sent: Monday, February 13, 2017 1:05 PM To: Marianne Horinko mhorinko@thehorinkogroup.org Cc: fillipelli.john@epa.gov ; Iglesias, Ariel lglesias.Ariel@epa.gov > Subject: Re: Background for John Filippelli Conference call			
Hi John,			
Marianne asked that I send a follow up email. Let me know a good time for you and your team to chat with us about the matter. If you have any questions, just let me know.			
Thanks in advance,			
Justin			
On Feb 8, 2017, at 3:08 PM, Marianne Horinko mhorinko@thehorinkogroup.org wrote:			
John,			
Great to chat with you last week. As promised, attached is a brief two-pager summarizing our issues at the Energy Answers facility in Arecibo, PR. We are happy to visit with you, Ariel and your staff at your convenience. My colleague Justin Oberst can coordinate on our end.			
Cheers,			
Marianne			

Marianne L. Horinko President The Horinko Group 1001 Pennsylvania Ave. NW Suite 7105 Washington, DC 20004

Tel: 202-955-6202 Fax: 202-955-6207

www.thehorinkogroup.org

Begin forwarded message:

From: Mark Green

<mgreen@energyanswers.com>

Subject: Background for John Filippelli Conference call

Date: February 7, 2017 at 10:18:09 AM EST

To: "mhorinko@thehorinkogroup.org"
<mhorinko@thehorinkogroup.org
>, "joberst@thehorinkogroup.org"
<joberst@thehorinkogroup.org>

Good morning Marianne and Justin,

Attached, please find the 2-page background summary that we discussed last week, which we thought would be helpful to provide to John Filippelli in advance of a call, to ensure that the call was most productive. The summary briefly notes what constitutes "construction Start" under the PSD regulations and then lists the activities that we have already

undertaken and those that will commence prior to the April 10 deadline. The summary also mentions the RUS EIS process that is currently underway as one of the reasons for the limited amount of work taking place prior to the April 10 deadline. As always, please feel free to edit as necessary. We are generally available this week to participate in the suggested conference call.

Best regards,

Mark J. Green Energy Answers Arecibo, LLC T: (518) 434-1227 (Albany, NY) F: (518) 436-6343 C: (347) 351-5248

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<Notes For Filippelli Conference Call - 2-4-17-V3.docx>

From: Iglesias, Ariel

Sent: Monday, February 13, 2017 2:02 PM

To: Justin Oberst

Cc: Filippelli, John; Marianne Horinko; Ruvo, Richard **Subject:** RE: Background for John Filippelli Conference call

Hi Justin,

We're reviewing the information you sent. What would be your availability for Wednesday, February 15?

Also, please note the correct email address for John above.

Thank you,

Ariel

Ariel Iglesias, Deputy Director Clean Air and Sustainability Division U.S. EPA - Region 2 290 Broadway - 25th Floor New York, NY 10007 P: (212) 637-3315

From: Justin Oberst [mailto:joberst@thehorinkogroup.org]

Sent: Monday, February 13, 2017 1:05 PM

To: Marianne Horinko <mhorinko@thehorinkogroup.org>

Cc: fillipelli.john@epa.gov; Iglesias, Ariel < Iglesias.Ariel@epa.gov>

Subject: Re: Background for John Filippelli Conference call

Hi John,

Marianne asked that I send a follow up email. Let me know a good time for you and your team to chat with us about the matter. If you have any questions, just let me know.

Thanks in advance,

Justin

On Feb 8, 2017, at 3:08 PM, Marianne Horinko <mhorinko@thehorinkogroup.org> wrote:

John.

Great to chat with you last week. As promised, attached is a brief two-pager summarizing our issues at the Energy Answers facility in Arecibo, PR. We are happy to visit with you, Ariel and your staff at your convenience. My colleague Justin Oberst can coordinate on our end.

Cheers,

Marianne

Marianne L. Horinko President The Horinko Group 1001 Pennsylvania Ave. NW Suite 7105 Washington, DC 20004

Tel: 202-955-6202 Fax: 202-955-6207

www.thehorinkogroup.org

Begin forwarded message:

From: Mark Green <mgreen@energyanswers.com>

Subject: Background for John Filippelli Conference call

Date: February 7, 2017 at 10:18:09 AM EST

To: "mhorinko@thehorinkogroup.org" <mhorinko@thehorinkogroup.org>,

"joberst@thehorinkogroup.org" <joberst@thehorinkogroup.org>

Good morning Marianne and Justin,

Attached, please find the 2-page background summary that we discussed last week, which we thought would be helpful to provide to John Filippelli in advance of a call, to ensure that the call was most productive. The summary briefly notes what constitutes "construction Start" under the PSD regulations and then lists the activities that we have already undertaken and those that will commence prior to the April 10 deadline. The summary also mentions the RUS EIS process that is currently underway as one of the reasons for the limited amount of work taking place prior to the April 10 deadline. As always, please feel free to edit as necessary. We are generally available this week to participate in the suggested conference call.

Best regards,

Mark J. Green Energy Answers Arecibo, LLC T: (518) 434-1227 (Albany, NY)

F: (518) 436-6343 C: (347) 351-5248

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<Notes For Filippelli Conference Call - 2-4-17-V3.docx>

From: Marianne Horinko <mhorinko@thehorinkogroup.org>

Sent: Friday, March 03, 2017 11:40 AM **To:** Filippelli, John; Iglesias, Ariel

Cc: Justin Oberst

Subject: Fwd: Puerto Rico 2017 Fiscal Plan

Attachments: PR-Fiscal-Plan-2017.pdf

John and Ariel,

See attached the Governor's state of the Commonwealth announcing the Energy Answers project this year.

Cheers, Marianne

Begin forwarded message:

From: Mark Green < mgreen@energyanswers.com >

Subject: Puerto Rico 2017 Fiscal Plan Date: March 2, 2017 at 6:08:10 AM EST

To: "mhorinko@thehorinkogroup.org" <mhorinko@thehorinkogroup.org>,

"joberst@thehorinkogroup.org" <joberst@thehorinkogroup.org>

Marianne, Justin,

Attached please find the Fiscal Plan delivered by the Governor on Tuesday to the PROMESA Board (Puerto Rico's Financial Control Board). The Energy Answers Resource Recovery Facility is prominently referenced on page 80 as one of the Group 1 P3 (Public Private Partnership) and Infrastructure projects, indicating the administration's support for the project, as well as its importance to Puerto Rico's economic, environmental, energy and infrastructure sectors.

Unfortunately, I was not able to find a link from which the file can be downloaded.

Regards,

Mark J. Green Energy Answers Arecibo, LLC T: (518) 434-1227 (Albany, NY) F: (518) 436-6343 C: (347) 351-5248

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From: Justin Oberst <joberst@thehorinkogroup.org>

Sent: Tuesday, March 07, 2017 2:21 PM

To: Marianne Horinko

Cc: Filippelli, John; Iglesias, Ariel

Subject: Re: Energy Answers

All,

Early afternoon is probably best, but we can accommodate your schedules so let me know what works for you.

Best, Justin

On Mar 7, 2017, at 1:04 PM, Marianne Horinko <mhorinko@thehorinkogroup.org> wrote:

John and Ariel,

Just checking in as we are a month out from our due date. Do you have any time tomorrow for a brief phone call to update us on the status? Justin Oberst can coordinate a time.

Thanks a bunch, Marianne

Marianne L. Horinko
President
The Horinko Group
1001 Pennsylvania Ave. NW Suite 7105
Washington, DC 20004

Tel: 202-955-6202 Fax: 202-955-6207

www.thehorinkogroup.org

From: Iglesias, Ariel

Sent: Friday, March 10, 2017 2:09 PM

To: Justin Oberst

Cc: Mark Green; Filippelli, John

Subject: RE: Follow Up

We'll use the following number:

Calling Number: Access Code:

Thanks,

Ariel

Ariel Iglesias, Deputy Director Clean Air and Sustainability Division U.S. EPA - Region 2 290 Broadway - 25th Floor New York, NY 10007 P: (212) 637-3315

From: Justin Oberst [mailto:joberst@thehorinkogroup.org]

Sent: Friday, March 10, 2017 2:05 PM **To:** Iglesias, Ariel < Iglesias.Ariel@epa.gov>

Cc: Mark Green <mgreen@energyanswers.com>; Filippelli, John <Filippelli.John@epa.gov>

Subject: Re: Follow Up

Sounds good.

On Mar 10, 2017, at 1:09 PM, Iglesias, Ariel < Iglesias. Ariel@epa.gov> wrote:

That works. I'll send a calling number in advance.

Sent from my iPhone

On Mar 10, 2017, at 1:05 PM, Justin Oberst < joberst@thehorinkogroup.org> wrote:

Can we do 2:30?

On Mar 10, 2017, at 12:12 PM, Iglesias, Ariel <Iglesias.Ariel@epa.gov> wrote:

Justin,

Are you available at 2PM?

Ariel

Sent from my iPhone

On Mar 10, 2017, at 11:45 AM, Justin Oberst < joberst@thehorinkogroup.org> wrote:

Hi Ariel,

Do you have time for a brief follow up chat about the Energy Answers project? I know there were a couple of items we discussed following up on.

Thanks in advance, Justin

From: The Horinko Group <info@thehorinkogroup.org>

Sent: Wednesday, March 22, 2017 10:03 AM

To: Filippelli, John

Subject: The Horinko Group Newsletter: March 2017

Email not displaying correctly? View it in your browser.





making the business case for sustainability

March 2017 | Volume 7 | Issue 1

First Quarter 2017 — In this quarter's bulletin...

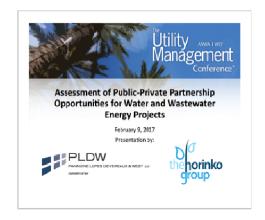
New Report Available Soon: Assessing P3 Opportunities for Water and Wastewater Utility Energy Projects

THG Welcomes New Senior Advisors to Extended Team

Featured Column: Making Sustainability Relevant in Financial Terms

LATEST HEADLINES

New Report Available Soon: Assessing P3 Opportunities for Water and Wastewater Utility Energy Projects



On behalf of the <u>Water Research Foundation</u>, THG in collaboration with <u>PLDO</u> (formerly PLDW) have undertaken an assessment of public-private partnership (P3) opportunities for water and wastewater utility (WWU) energy

projects. A Best Practices Guide to be released later this year will assist WWUs identify opportunities and undertake energy projects through P3s.

The Guide will include a detailed review and discussion of relevant P3 issues, including energy and P3 project drivers, legal matters, risk allocation, financing options, contractual drafting and structuring, and monitoring and oversight. Collaborating with a geographically diverse set of utilities, the Guide will also include case studies providing concrete examples and lessons learned for P3 energy projects at WWUs. The Guide will finish with a set of recommended best practices for undertaking such projects.

On February 9, 2017 at the <u>AWWA/WEF Utility Management Conference</u>, THG Director Sean McGinnis along with PLDO Partner Bruce Tobey presented their preliminary findings on the panel <u>Implementing Solutions</u> <u>Through P3s</u>. A copy of the presentation slides is available for download <u>here</u>.

To review the P3 presentation slides visit, http://bit.lv/2mhiSeN.

To review the AWWA/WEF conference program visit, http://bit.ly/2lCpLdl.

THG Welcomes New Senior Advisors to Extended Team

The Horinko Group is pleased to welcome to its extended team Beth Pitrolo, Senior Advisor on Permitting & Compliance and Frank Miles, M.P.A., Senior Advisor on Community Empowerment & Management.



Ms. Pitrolo served nearly two decades as Assistant District Counsel for the U.S. Army Corps of Engineers. With a focus on attaining results while navigating a complex environmental regulatory landscape, she has been involved in a variety of environmental programs, including Hurricane Katrina remedial response at the Louisiana Recovery Field Office, defense of Clean Water Act permits, ensuring NEPA compliance for multi-million dollar civil works construction projects and development and implementation of CERCLA cleanup activities associated with radioactive waste from the Manhattan Project.



Mr. Miles has over 25 years of service in government administration, planning, and economic and community development programing. He has served as a City Planning Director for two municipalities, City Manager/Administrator, County Planning and Development Manager, City and County Economic and Community Development Director, County Treasurer, College Administrator, Business Developer and as a Congressional Chief of Staff. He is a convener and facilitator assisting communities and their leaders to create an economic and community development vision.

To read Ms. Pitrolo's full bio, visit http://bit.ly/2mTwtvv.

To read Mr. Miles full bio, visit http://bit.ly/2mjZv6r.



Networking for a Good Cause!

May 9, 2017 | 4:00 - 8:00 pm | <u>Dacha Beer Garden</u> | 1600 7th St. NW, Washington, DC



Join the volunteers and supporters of the non-profit, the <u>Water Resources Action Project (WRAP)</u> for a networking happy hour on May 9 at Dacha Beer Garden in Washington, DC.

The happy hour will benefit WRAP's rainwater harvesting and environmental education projects for underprivileged school children in the Middle East.

Please join The Horinko Group in support of this worthy cause. No need to RSVP, simply mark your calendar and we'll see you there!

FEATURED COLUMN

Making Sustainability Relevant in Financial Terms (excerpt)

By: Paul Yaroschak, President of Sustainable Methods, LLC



Corporate CEOs and government agency executives generally understand the concept of sustainability and support it. That said, day-to-day decisions are primarily made on the basis of the corporate balance sheet, return to investors, cost/benefit expectations, budget limitations, and government agency missions. In order to fully integrate sustainability into business decisions, sustainability must be translated into financial terms that executives can understand. In the early design phases of consumer products and large systems such as aircraft, there are numerous decisions that have substantial environmental, human health, and cost impacts throughout the life cycle. These decisions can involve choices in energy sources, chemicals and materials, water and land use, and noise levels. A robust analysis of the impacts and associated costs of the alternatives can often sway design decisions in favor of a more sustainable solution.

TO READ THE REMAINDER OF THE FEATURED COLUMN, VISIT http://bit.ly/2ngcl0t.

You have received this email as a subscriber to our newsletter.

Contact The Horinko Group

For the latest updates on the environmental issues you care about, visit us online at www.thehorinkogroup.org

1001 Pennsylvania Ave, NW, Suite 7115
Washington, DC 20004

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The Horinko Group, 1001 Pennsylvania Ave, NW, Suite 7115, Washington, DC 20004

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Sent by info@thehorinkogroup.org in collaboration with



From: Sent: To: Cc: Subject:	Marianne Horinko <mhorinko@thehorinkogroup.org> Monday, April 03, 2017 8:54 AM Filippelli, John Justin Oberst Re: Checking in</mhorinko@thehorinkogroup.org>
Hi John,	
•	ated to reach out again on the Energy Answers matter. I know your team is reviewing the arm just checking in on how the process is going. Let me know if I can help in any way.
Have a great weekend, Marianne	
> On Mar 28, 2017, at 8:31 AW > > John,	1, Marianne Horinko <mhorinko@thehorinkogroup.org> wrote:</mhorinko@thehorinkogroup.org>
•	iefly on the Energy Answers matter. I know they sent a letter last week. Do you have any sometimes as we go through this process that things pop up and I want to make sure you anks so much.
> > Hope all is well, > Marianne	
>	
>	
>	
>	